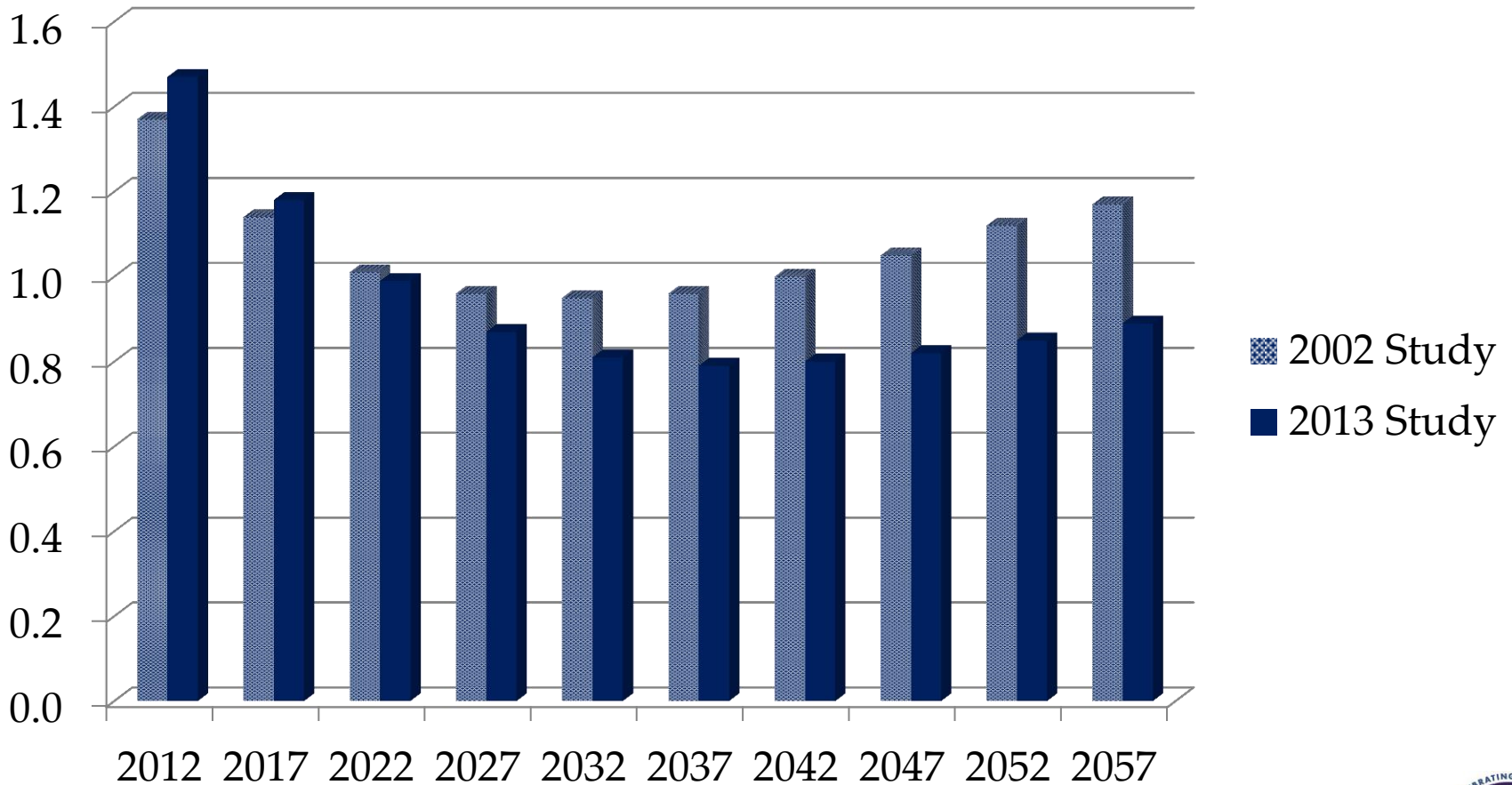




Ratio of Active Members to Retirees





Regular Valuation

- ◆ Quantifies commitments with present value liability calculations
- ◆ Contains an implied plan for meeting cash flows
- ◆ Doesn't disclose specifics of the plan very well



Projection

- ◆ Quantifies commitments by projecting year by year cash flows
- ◆ Demonstrates how the plan for meeting cash flows is expected to work
- ◆ Discloses emerging patterns
- ◆ Not a prediction



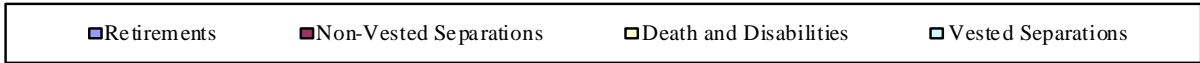
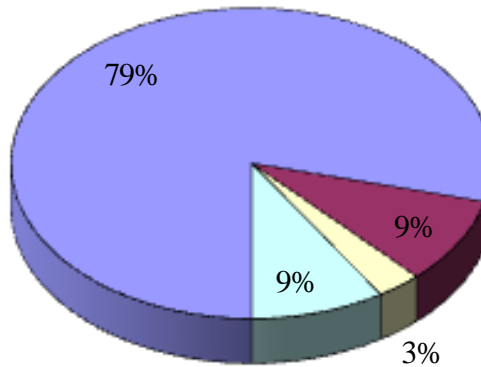
Comments

- ◆ WRS is a well funded system (100%)
- ◆ Contribution requirements have been remarkably stable
- ◆ However, events of the last decade have resulted in prior dividends being taken away. As the number of annuitants with remaining dividends decreased, the effect on individuals was magnified.
- ◆ Can this process be improved?



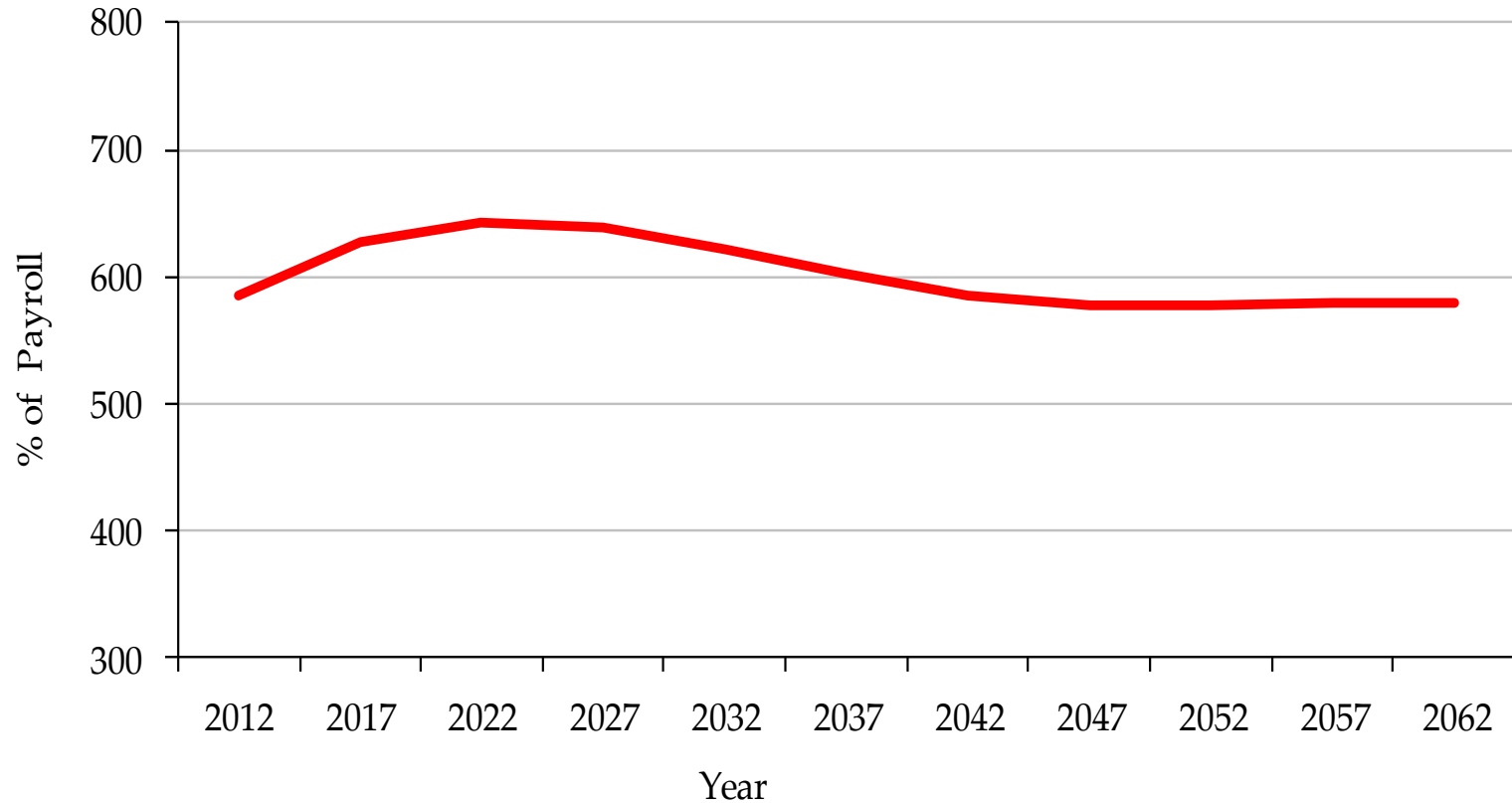
Expected Terminations from Active Employment for Current Active Participants

**Expected Terminations from Active Employment
for Current Active Members**





Assets as a Percent of Payroll

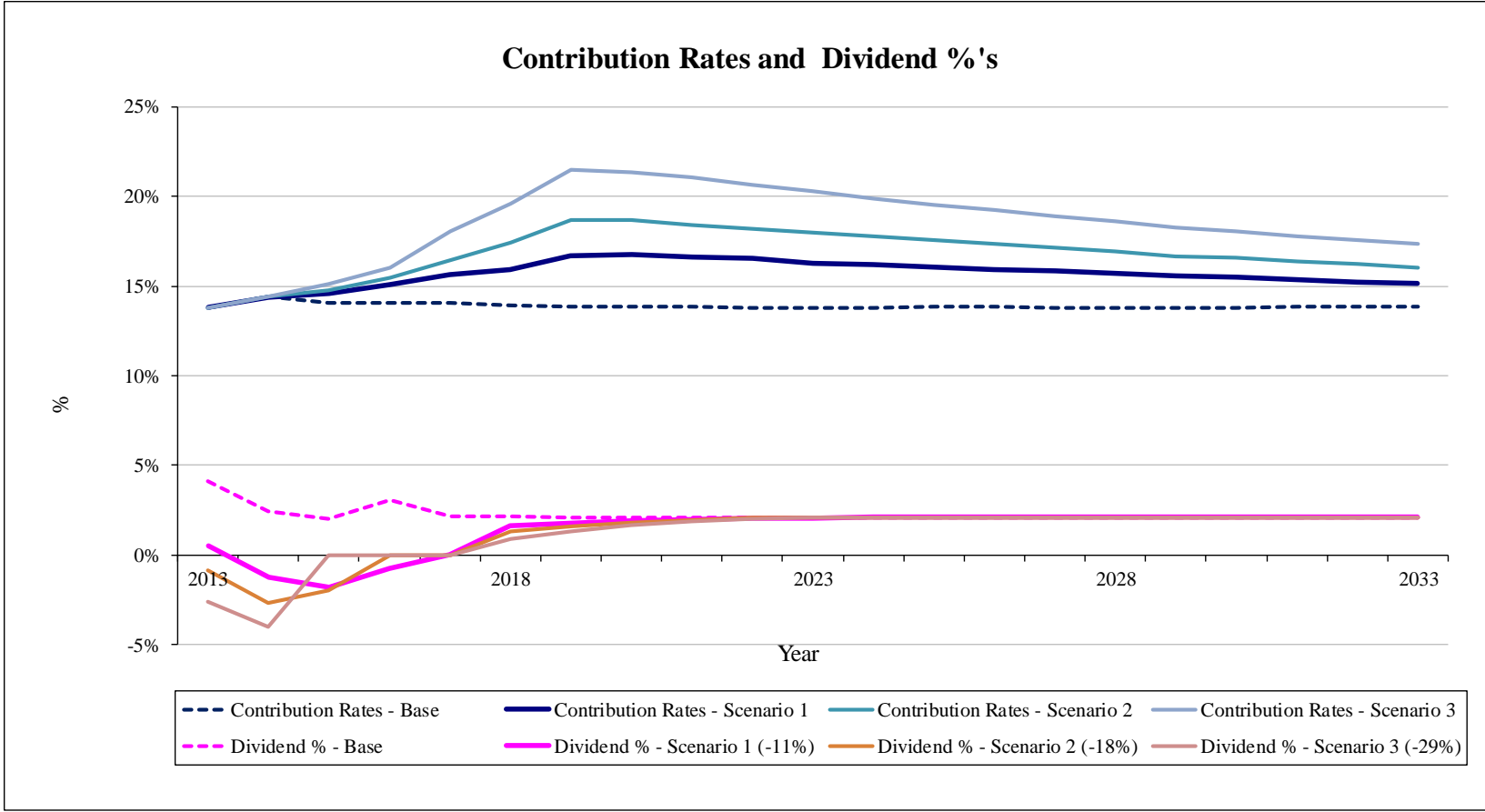




Deterministic Scenario Summary

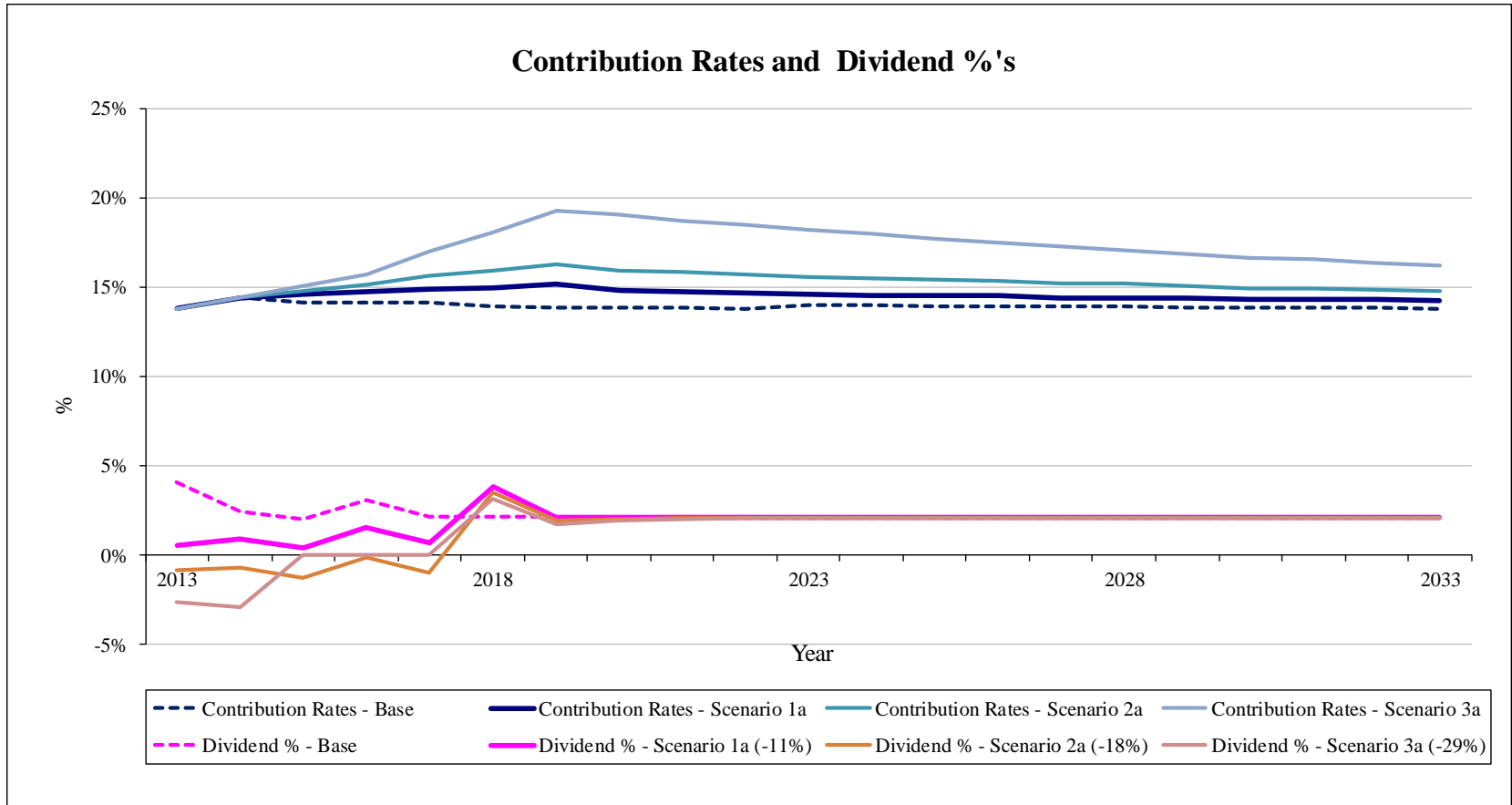


Summary of Scenarios 1 - 3



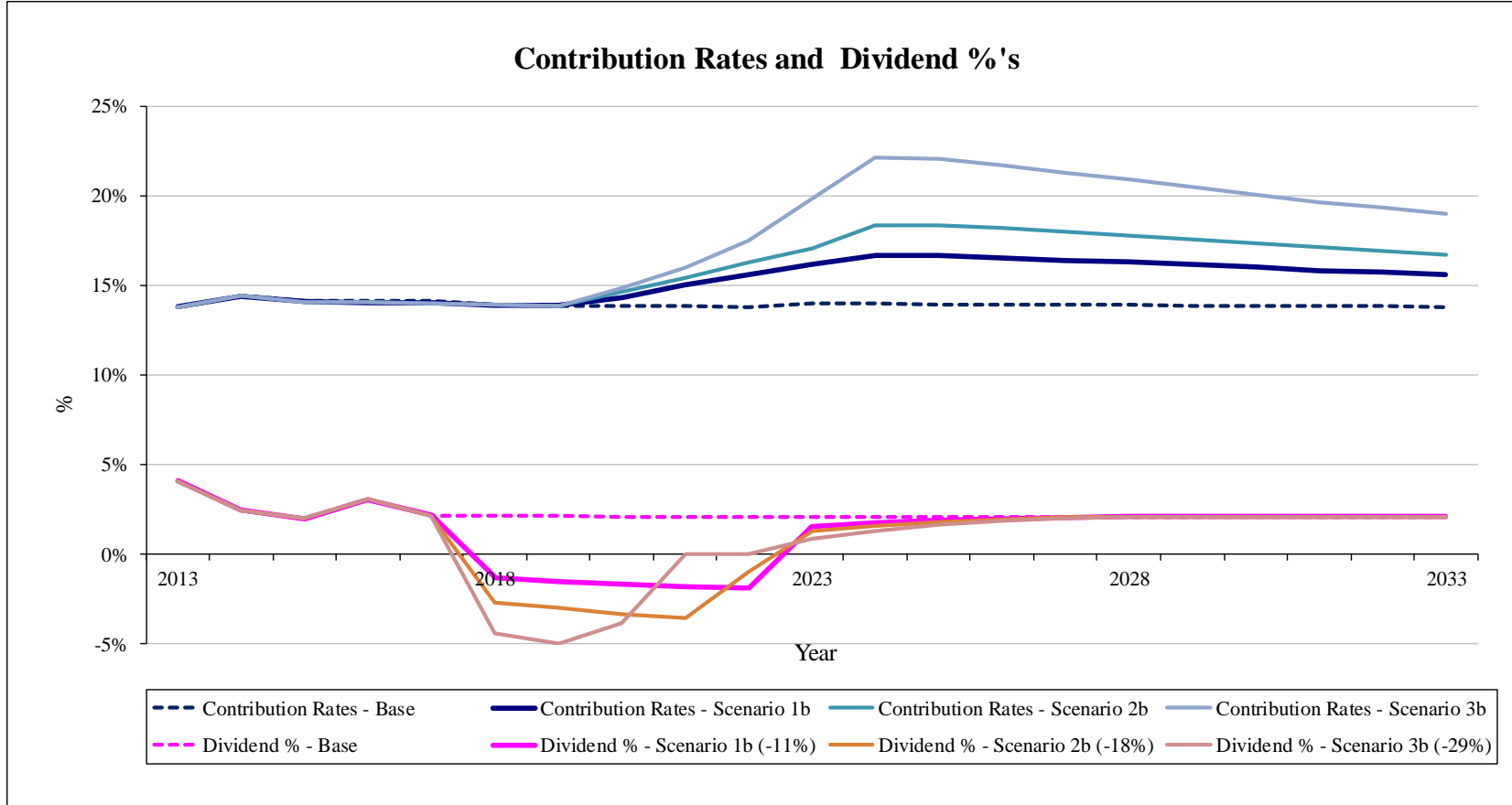


Summary of Scenarios 1a - 3a



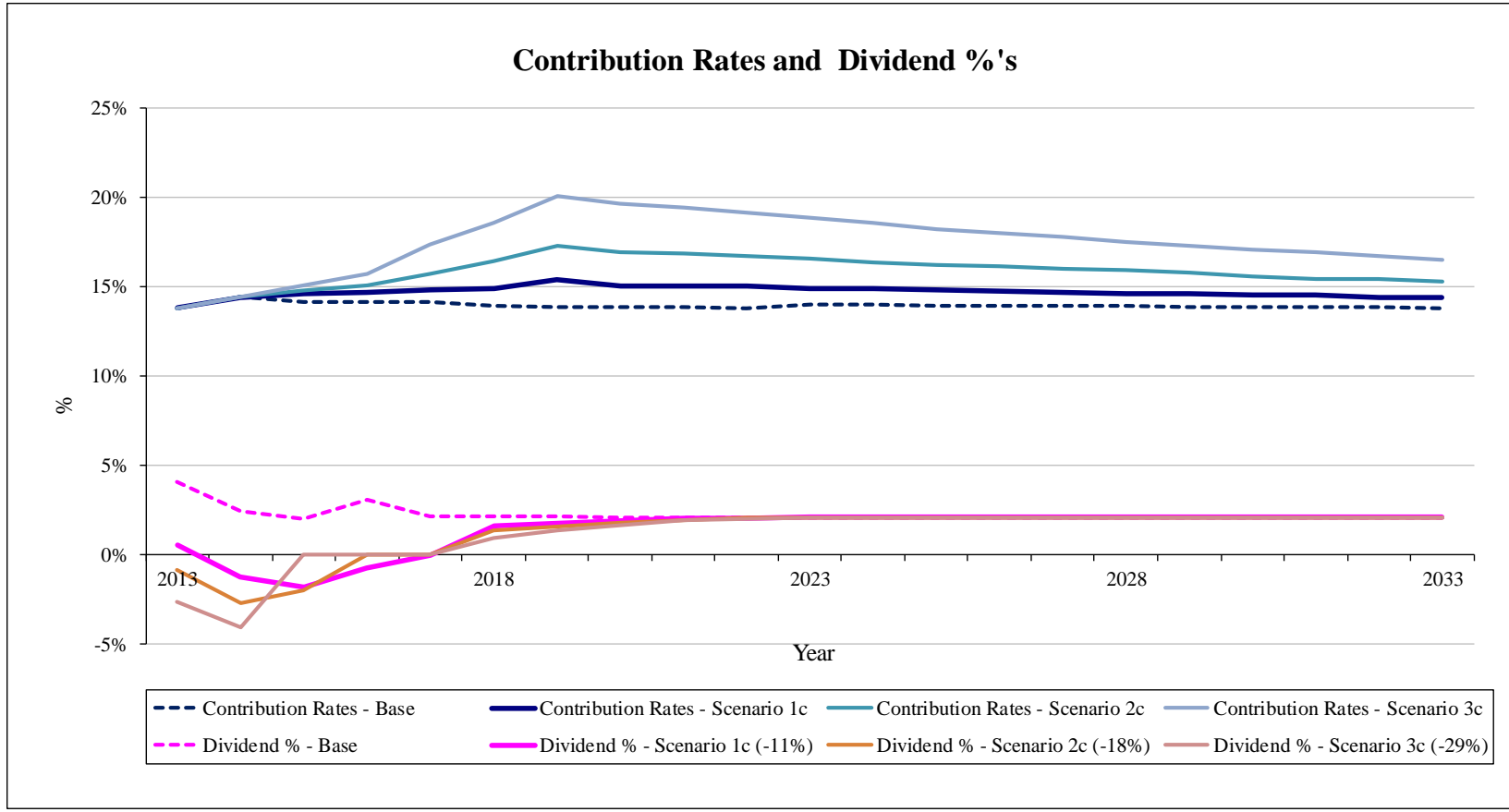


Summary of Scenarios 1b - 3b





Summary of Scenarios 1c - 3c





Unfunded Dividend Analysis



Do Nothing

- ◆ This course of action assumes that the deficit is a short-term phenomenon that will be made up by investment gains above 5% in the future.
- ◆ No dividends would be paid until the “deficit” has been filled.
- ◆ This method applies the full cost of the loss to present and near-term future retirees.
- ◆ Of course, the conditions that produced the deficit probably affected employer and participant contributions anyway.



Let It Flow Through the EAR

- ◆ This method fully funds the retiree reserve with a special reserve transfer.
- ◆ The deficit is thereby transferred to the active reserves and is financed over the EAR financing period.
- ◆ The method transfers almost the entire cost of the deficit to participants and employers.
- ◆ Dividends might resume very rapidly in such a circumstance, perhaps even the next year.



Special Amortization

- ◆ Set up a 5-year amortization of the deficit.
- ◆ Will affect both participant and employer rates.
- ◆ Charge the deficit with 5% interest.
- ◆ Credit the deficit with employer and participant amortization contributions and earnings on the retiree reserve above 5%.
- ◆ No dividends paid until deficit is paid off.
- ◆ This method shifts a portion, but not all of the cost back to employers and active participants.



Deficit Analysis

- ◆ Suppose the retiree core fund initially has \$40 Billion in assets and liabilities and
- ◆ The entire dividend reserve has previously been used up and
- ◆ At the end of the year the fund has \$36 Billion in assets and \$40 Billion in liabilities and
- ◆ Going forward all assets earn 7.2%
- ◆ How long will it take the assets to catch back up to the liabilities?



Deficit Analysis

- ◆ In this case, the fund would have \$36 Billion in assets earnings 7.2% each year, 2.2% more than required interest.
- ◆ So, an annual payment of 2.2% x \$36 Billion, which is \$720 Million, could be applied to the \$4 Billion deficit.
- ◆ Of course, the deficit is also a debt bearing interest at 5%.
- ◆ The payoff schedule looks like this.



Deficit Payoff Schedule

Year	Beginning Balance	Interest (5%)	Payment	Ending Balance
1	\$ 4,000	\$ 200	\$ 792	\$ 3,408
2	3,408	170	792	2,786
3	2,786	139	792	2,134
4	2,134	107	792	1,448
5	1,448	72	792	729
6	729	36	792	(27)

In this example, the deficit would be extinguished during the sixth year



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Effect of changes to Money purchase benefit on Active member liability

(in \$ Billions)

	Executives	Police	Fire	General
Base	0.32	5.12	1.22	40.86
MP interest + 2%	0.35	5.35	1.23	45.55
MP interest – 2%	0.31	5.04	1.22	39.10
EE Contribution + 1%	0.33	5.15	1.22	41.67
EE Contribution – 1%	0.32	5.09	1.22	40.30

Liability moves up faster than down due to members reaching formula benefit